

Procurement of Kiribati Integrated Revenue Administration System (IRAS)

*Closes 20 September
2026*



Specific details of RFP

- ID Number: RFP-25-SS001-26
- Name: Procurement of IRAS
- Email address: procurement@mfep.gov.ki
- **Closes 1700hrs (Tarawa time), Sunday 20 September**

Key dates

- 1700 hrs, **1 September 2026**: Last date for **Questions** (ask by email: procurement@mfep.gov.ki)
- 1700 hrs, **7 September 2026**: Last date for **Answers** posted on the Kiribati Public Procurement Web Portal: www.procurement.gov.ki/tender-list)
- 1700 hrs, **20 September 2026**: closing time for submissions
- **2 November – 9 November 2026**: invited demonstrations
- **4 December 2026**: Contract awarded
- **4 January 2027**: tentative start date.
- **22 November 2027**: Phase 1 Go live
- **28 April 2028**: Phase 2 Go live.

Overview of Kiribati

- 32 atolls, 1 island, total population: 133,500.
- 2 main centres:

	Population	KTD Staff
South Tarawa	65,000	24
Kiritimas (Christmas)	7,500	4

- Taxpayers:

	Total	Large	Medium	Small
Income Tax	1529	199	829	501
PAYE	455	155	241	48
VAT	132	132	0	0
W/Tax monthly	209	118	76	15

IRAS: 17 Core Capabilities

1. General Requirements (GEN)
 2. Taxpayer Registration (REG)
 3. Payments Integration Processing (PIP)
 4. Returns Processing (RTN)
 5. Assessment of Tax (AOT)
 6. Taxpayer Accounting (TPA)
 7. Events Calendar/Enforcement (ENF)
 8. Refund Integration Management (RIM)
 9. Arrears Management (ARR)
 10. Objections, Reviews and Appeals (ORA)
 11. Tax Clearances (TCF)
 12. Case Management (CMF)
 13. Audit Support (AUD)
 14. Taxpayer Services (TPS)
 15. Tax Reporting and Forecasting (TRF)
 16. Analytical Capability and Risk Management (ACR)
 17. Mobile App (MOB)
- Features are noted as: Essential Highly Desirable Desirable

Evaluation Process

- Technical Evaluation (70%)
 - 100 points, scaled back 70 points to cover 70% of the overall evaluation.
- Financial Evaluation (30%)
 - 30 points, comprising 30% of the overall evaluation
- Value for Money
 - The total score.

IT Considerations (1)

1 – Current and Emerging ICT Environment

- All Government Ministries currently access the Internet using Starlink services.
- The Ministry of Information, Communication (MICT) / Data Transformation Office (DTO) is considering connecting all government offices to a single Wide Area Network (called G-WAN) with a single internet connection point.

2 – Basic IT Requirements for the New Revenue Management System

- Modern Commercial-Off-The-Shelf (COTS) Revenue Management System.
- Data migration from existing systems.
- Scalable architecture to support future business growth and legislative changes.
- High availability with robust backup and disaster recovery capabilities.
- Support integration through standard APIs and web services.
- Simple to administer, maintain and support by the Kiribati Tax Division.

IT Considerations (2)

3 – Key Technical Considerations for Vendors

- Support operations across South Tarawa and Kiritimati with secure multi-site access.
- Operate effectively despite variable internet connectivity and occasional power interruptions.
- Ensure reliable data synchronisation and business continuity across locations.
- Provide secure backup, disaster recovery and recovery procedures.
- Clearly specify infrastructure, hosting and connectivity requirements.
- Minimise ongoing operational complexity and support long-term sustainability.

IT Considerations (3)

4 – System Integration Requirements

- The IRAS should support secure integration (where authorised) with Government systems, including:
 - Essentially:
 - Government IFMIS (Treasury) – financial reconciliation and reporting.
 - ASYCUDA (Customs) – exchange of excise and taxation information.
 - Possibly:
 - SP-MIS (subject to an MOU) – verification of employment information.
 - National Statistics Office and other Government agencies where permitted by legislation.
- Integration should use secure, standards-based APIs or other recognised interoperability methods.
- Vendors should demonstrate experience delivering integrated government information systems and outline their proposed integration approach.

IT Considerations (4)

5 - Capacity Building

- The selected solution should include knowledge transfer and training to enable the Kiribati Tax Division to effectively administer, support and maintain the system following implementation. Vendors should describe their approach to administrator training, technical documentation, and ongoing support.

Key Message to Vendors

- Prospective bidders are encouraged to propose solutions that are technically robust, practical to implement within Kiribati's operating environment, and capable of supporting the Tax Division's long-term digital transformation objectives.
- Particular consideration should be given to reliability, interoperability, cybersecurity, sustainability, and ease of ongoing support within a small island developing state context.

Questions?